Curtailing Fraud Incidences in Insurance

Dr. Masiye W Banda 13th – 15th November, 2024 Legacy Resort Lusaka, Lusaka



Insurance Fraud-Background

- Insurance business by its very nature its susceptible to fraud
- It accounts for a significant portion of fraud in the world of commerce and industry
- Large accumulation of liquid assets make Insurance companies attractive for looting schemes



Insurance Fraud-Background

 And if this scourge is not addressed insurance companies have a lot to lose

• The Impact is dreadful: Increase premiums, inflating costs, getting out of business



What is Fraud Cont'd?

- The intentional use of deceit, a tricky or some dishonest means
- to deprive another of his or her property or a legal right.

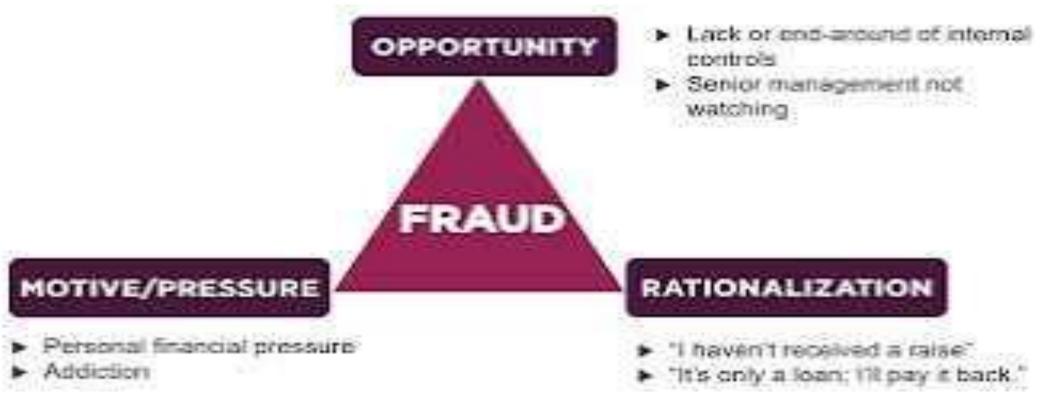


Elements of Fraud

- False representation of a material nature
- Scienter-knowledge that the representation is false
- Reliance- The person receiving the representation reasonably and justifiably relied on it
- Damages- Financial damages resulting from all of the above



Understanding the Forces Behind Fraud: The Fraud Triangle





What is Insurance Fraud

- It is an attempt to defraud an insurance company
- This can be done by both buyers and sellers i.e. the insured or sellers
- It can be done in almost any insurance industry i.e. life, health care, property,
- For buyers , insurance fraud typically involves misrepresentation of information or making false or exaggerated claims
- Sellers may involve collecting premiums and never provide a policy
- Or get involved in "sliding" "twisting" or "churning" of policies





Categories of Insurance Fraud

- There are two main categories of insurance fraud and these are
- i. Hard Insurance Fraud
- An entirely false claims
- An internationally fabricated claim
- Pre- meditated, requiring planning from the start
- It is about a claim on an event which did not occur eg accident
- It has a higher consequences for insurers than Soft fraud





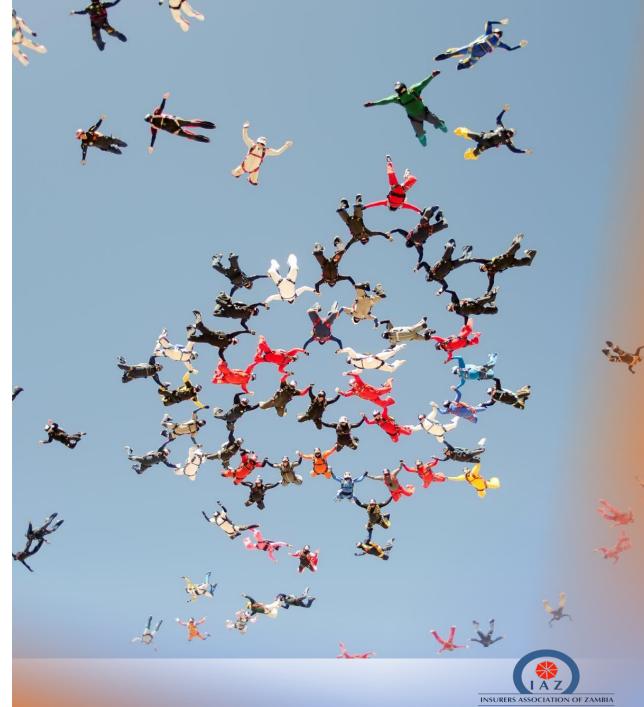
ii. Soft Insurance Fraud

- It involves a legitimate insurance claim to increase the pay outs amounts
- Or misrepresentation of information on an application form to obtain lower premiums
- It is a legitimate claim except it is exaggerated
- It is often called a crime of opportunity
- They start with a legitimate claim and at some point in the process believe they have the means to make more money



What Acts Constitute Insurance Fraud?

- Falsifying or misrepresenting information on an insurance application
- Falsifying information on an insurance claim
- Staging an accident or fake injuries
- Claiming an existing motor damage as part of a new accident
- Filing Health care claims after the injured party has already recovered



Types of Insurance Fraud

- There are various insurance products available to consumes such as life, health care, automobile, property etc
- Each industry faces different fraud challenges unique to the polices crafted in that area as follows;

Life Insurance

- i. Fraudulent death claims
- ii. Murder for profit
- iii. Vanishing premiums hems





Types of Insurance Fraud

Property Schemes

- i. Inflated inventory
- ii. Phoney or inflated thefts

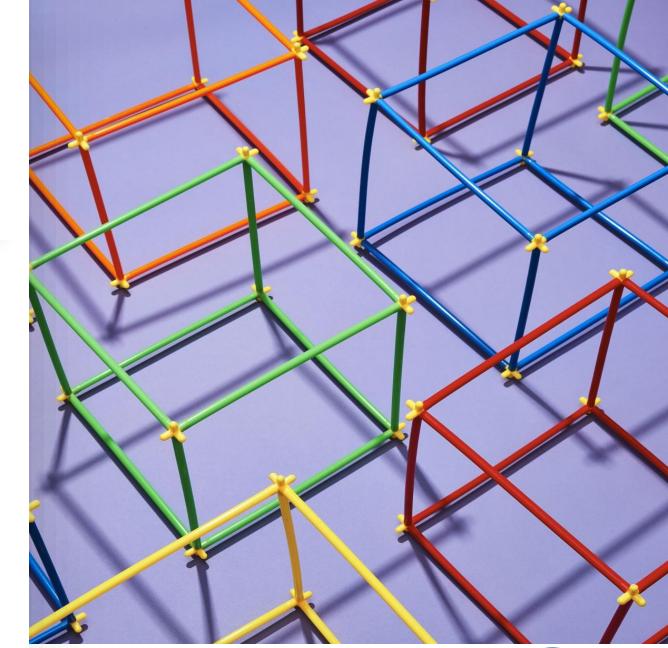




Types of Insurance Fraud Cont'd

Vehicle Insurance Schemes

- i. Ditching
- ii. Past Posting,
- iii. Vehicle repairs
- iv. Phantom Vehicles
- v. Staged accidents





Types of Insurance Fraud Cont'd

Health Care Fraud

- i. Fraud by medical Institution
- ii. Beneficiary fraud
- iii. Kick backs in the health Industry
- iv. Fraud in Special Care facilities
- v. Provider Fraud



How To Curtail Fraud Incidences

1. Tone at the Top

- This is unwritten rule
- Conduct of the Chief Executive
 Officer and other corporate
 leaders
- What does the CEO stands for
- Values, beliefs,





2. Develop a Fraud Control Plan

- Regulatory frame work
- Communication Intent
- Risk Identification
- Limiting Opportunities





a. Regulatory Framework

- i. Acts of Parliament
- Relevant Acts covering industry players i.e.
- They should speak to developing and maintaining adequate internal controls



Regulatory Frame work Cont'd

... The Public Interest Disclosure (Whistle blowers Act)

- It facilitates the making of disclosure of any improper conduct
- The Act sets out the procedures for disclosures and provides protection to a person who makes disclosure



Regulatory Framework Cont'd

iii. Develop Clear Policies and procedures

- Standards and procedures should be a perquisite to the development and implementation of a fraud control program
- In the absence of standards and procedures, internal controls will not be able to address the control weaknesses in place or the control objectives in place





b. Communication Intent Fraud Policy

- The industry players must make known what it stands for when it comes to impropriety
- Its attitude and approach on matters of fraud must be well articulated and documented.
- The Fraud Policy must be communicated to the employees and other stakeholders such as the providers and the insured





Code of Conduct

- What is expected of all the stakeholders both internally and externally in terms of behavior?
- These must be properly articulated and designed
- Tone at the Top- It must be so clear and assertive in regard to enforcement





C. Identifying Risks

- To develop an effective fraud control frame work the industry players should have a good understanding of fraud risks
- They must engage in fraud risk assessment which must involve all discrete processes from underwriting to assessments of claims
- In carrying out risk assessments both on internal and external threats the industry player should ensure that the aspect of risk assessments forms part of the overall risk management strategy





d. Limiting Opportunities

- Once a fraud risk profile has been established during a risk assessment process the industry player should respond with designing and implementing dedicated internal controls
- i.e. systems, processes and procedures- You can never pinpoint red flags in the absence of effective systems, processes and procedures
- At the moment I have noted that most fraudsters prefer to go through brokers





f. Monitoring

- The aspect of monitoring is critical to fraud control frame work
- There must be a clear monitoring policy with defined procedures which must be well documented
- Compliance Officer- Each industry player must have a designated official to provide oversight services besides other control mechanism which could be in place
- Internal audit must also provide assurance to management on the effectiveness of the internal control in place





3.Verify the Customer Before Issuing the Policy

- One of the first steps insurance companies need to take to prevent fraud is to verify the customer and their information
- From the point of their application , insurance companies need to make sure an applicant isn't falsifying information or their identity





4. Education and Compliance Program

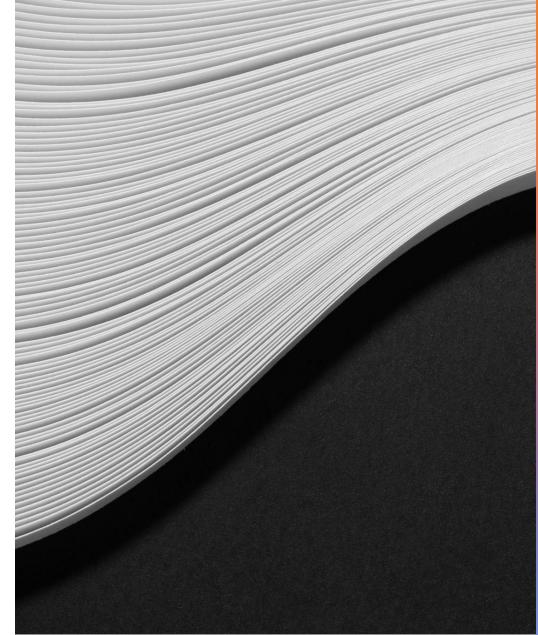
- Develop a Comprehensive Compliance Program.
- Establish a written compliance plan outlining clear policies and procedures for detecting and reporting to fraud
- Conduct regular training programs for your staff on identifying and preventing fraud, including proper coding practices and claim submission protocols.
- Customer Education- consequences on dangers of fraud, claims process can educe false claims.
- Provide educational materials such as brochures





4. Collaboration with Stake holders

- Work with law enforcement agencies and other private organisations specialized in fraud Risk Management.
- Share information with other health insurance providers to identify and track fraudulent practices across the industry.
- Encourage communication with your insured members and educate them on how to identify and report potential fraud.





5. Investigate Claims- Widely and Deeply

- Investigations will serve as a deterrent to insurance companies staff, brokers and the insured
- The age-old adage "Trust , but verify" rings in the insurance industry
- Many insurance fraud schemes occur at the point of the claim- either the claim is exaggerated or entirely false





Investigate Claims- Widely and Deeply Cont'd

- To make sure that claims aren't going undetected it is important to thoroughly investigate the claims.
- The suspicious claims should be subjected to a real investigation and not confirmation or validation only. The investigation should be;
- i. Well planned
- ii. Well Executed
- iii. Well Reported- with admissible evidence





6. Types of Investigations

Reactive Investigations

- This is the most common type of investigations which involves investigators responding to complaints or a given situation
- It has a terms of reference





5. Types of Investigations Cont'd

Pro-Active Investigations

- This type of investigations involves where there is no specific allegation or complaints
- No specific matter or allegation exists to be resolved either before the administrative tribunal and /or Court of Law





Pro-Active Investigations Cont'd

- Claims Auditing: Implement a robust claims auditing program with a mix of random sampling and targeted reviews based on specific codes, service types, and providers.
- Leverage data analytics to identify patterns and red flags in claims data, like unusual billing practices, outliers in service frequency, or inconsistencies compared to patient demographics.
- Utilize claims editing and scrubbing software to automatically identify potential errors or fraudulent claims based on pre-defined rules.





7. Industry Integrated Data Base-Bureau and Data Analytics

- The insurance industry should or must have an integrated system which should be used for back ground checks on the following
- i. Name of the prospective client
- ii. Physical address
- iii. Claims paid out
- iv. Illegitimate claims etc.
- v. Past prosecutions etc.
- Data Analytics Tools- Can help insurers detect fraud early by analyzing patterns and anomalies in claims data to find potential fraud
- Eg the use of a software called FRISS solutions for underwriting, claims and insurance fraud investigations





The End- Thank you

"For it is better to fail with honor than succeed by fraud "



